• Cash

• Contributions

• Community

• Campus

• Celebration
Our *ca$h* situation
Navigating a steady course in challenging times

- Economic uncertainty
  - Impact on endowment
  - Impact on financial aid
  - Impact on fundraising

- Competition
  - For top faculty and students
  - For resources
  - Rankings

- Political uncertainty
  - Increasing government regulation
  - Federal and state budget deficits
  - End of stimulus funds for research

- Floods, flu, hurricanes, human error
Revenues

Operating Revenues by Fiscal Year (dollars in thousands)

- Other Revenues
- Auxiliary enterprises, net
- Gifts and pledges
- Grants and contracts
- Grants and contracts
- Student tuition and fees, net
- Investments returns distributed for operations

Years: 1996 to 2010
Growth of endowment
($ in millions)

The Rice University Endowment

Fiscal Years Ended June 30
Endowment returns:
Fiscal years 1951-2010

Fiscal Years Ended June 30
Two-thirds toward $1 billion capital campaign goal

$665 million as of 9/30/10

- Rice Annual Fund, $34.0
- Buildings & Equipment, $176.0
- Endowed Scholarships, $70.0
- Funds Pending Designation, $26.0
- Other Departmental Funds, $125.0
- Departmental Endowments, $105.0
- Faculty Research, $54.0
- Endowed Professorships, $75.0
Fundraising: Cash received
By fiscal year ($ in millions)

Brown Challenge + 3 "mini-campaigns"
Rice: The Next Century Campaign
The Centennial Campaign
Rice Annual Fund: Goal
$8.2 million by FY13
Net undergraduate tuition revenue: 8% CAGR since FY 2005

Gross and Net Tuition Revenue (dollars in millions)
Sponsored research revenues

Up 12.2% to $98.5 million in FY10, including $6.7 million in stimulus funds
From 1912 to today

A journey of change, growth and achievement
Making a *contribution*
1912: Arts, Architecture, Engineering, Pre-Medicine
1965: Department of Fine Arts
1967: Continuing Studies
1974: Shepherd School and Jones School
1979: Social Sciences
1979: Social Sciences
1986: Institute of Biosciences and Bioengineering
1986: Ken Kennedy Institute for Information Technology (CITI)
1987: Humanities Research Center
1993: Baker Institute for Public Policy
1993: Smalley Institute for Nanoscale Science and Technology
1998: Department of Bioengineering
2007: Chao Center for Asian Studies
2008: Undergraduate business minor
2010: Institute for Urban Research
Contributions to research

Today
- Silicon oxide nanocircuits
- Bioinformatics
- Marketing via social media
- Nanotubes, nanoshells, graphene
- Cancer - CPRIT, diagnostics, treatment
- Sustainability
- Superconductivity
- Severe storm prediction
- Houston Area Survey
- Health care policy
- Border issues
- The Americas

History
- Buckyballs (1985)
- Signal processing (1970)
- Artificial heart (1964)
- R1 supercomputer (1959)
- Low energy nuclear physics (first government contract, 1946)
- Genetic mutation (1918)
Student contributions

ZEROW House

“Bio-beer”

Low-cost microscope

Salad spinner centrifuge
Percent Hispanic Among Applicants to Medical School from the Institution, 2009

- Rice: 14%
- Stanford: 12%
- Princeton: 10%
- USC: 10%
- Yale: 9%
- Brown: 8%
- NYU: 8%
- Duke: 7%
- Harvard: 7%
- Columbia: 7%
- Tulane: 7%
- Georgetown: 6%
- Hopkins: 6%
- Wash U: 5%
- Cornell: 5%
Contributions to Houston and Texas

- **Public Service**
  - Mayors, county judges, councilmembers
  - Metro
  - Congressmembers
  - State legislators

- **Houston Survey: since 1982**

- **Art and Music**
  - Museum of Fine Arts
    - Opens April 24, 1924
    - First director - Rice’s James Chillman
  - Houston Symphony: today
    - 14 Rice adjunct faculty members
    - 22 Rice alumni
    - 6 soloists
Contributions to the world

• Public Policy
  - Economic Summit 1990
  - Iraq Study Group (BIPP)
  - Middle East (BIPP)
Alumni achievements

- CEOs
  - Sunoco, El Paso, Ernst and Young
- Venture capitalists
  - Google, Amazon, EBAY
- Writers
- Musicians and composers
- 2008 Olympians
  - Long-jump: Jimoh ’06
  - 50-meter freestyle: Farmer ’97
The Rice stuff

Michel
Bull
Sullivan
Hoffman
Chang-Diaz
Jernigan
Voss
Wisoff
Newman
Doi
Massimino
Whitson
Olivas
Walker
• 2010 goal: $130,000

• Currently at $45,159

• Visit rice.edu/unitedway to give
Building a strong and diverse community
Recognition for staff members
Owls took first place in two of five categories at the Houston Housekeeping Cleaning Olympics: the cheerleading competition and the toilet paper toss.
• “Houston’s Best Places to Work” five years in a row

• Chronicle of Higher Ed’s 2010 ‘Great Colleges to Work For’ two years in a row
Our community has grown larger and more diverse

• In 1912:
  - 77 undergraduate students
  - 0 graduate students
  - 10 faculty (4 tenure track)
  - Few staff

• Today
  - 3,491 undergraduate students
  - 2,272 graduate students
  - 766 faculty (540 tenured/tenured-track)
  - 2,058 staff
Student population

Historical Enrollment
1912 - 2010

- 2,000 by 1960
- 3,100 by 1970
- 4,200 by 2000
- 5,800 by 2010

Number of Students

Entering Year

- Undergraduate
- Graduate
- Jones
Graduate students

1920: 63 percent women
1970: 18 percent women
Today: 36 percent women
Undergraduate students

1912: Most from Texas
Today: 46 percent Texas; 50 states, 2 territories, 47 countries
Instructional Faculty Including Administrators with Faculty Appointments 1912 - 2010

1912: 10 faculty
1962: 159 faculty
2010: 766 faculty
Staff: Increasing capacity to serve more faculty and students
A dynamic

*campus*

that supports

the full range

of our

*endeavors*
The campus: then
The campus: now
A vibrant campus
Vision for the Second Century:
Five years of progress

- $800 million board-approved construction projects
- 949 entering undergraduates, up 30 percent from 726 in Fall 2004
- Broader, deeper engagement with Houston
- Enhanced research mission
- Larger international presence
• Kiplinger:
  - 4th best value among private universities (2010)

• Princeton Review (2011):
  - 1st in best quality of student life (2010 and 2011)
  - 2nd for ‘lots of race/class interaction
  - 10th for great financial aid (2011)

• US News:
  - 17th since 2005
  - Top 20 since rankings began in 1988

• Times World (2010-2011): 47th in the world
Vision for the Second Century: Three strategic initiatives

- Bioscience and human health
- Energy and the environment
- International strategies
“Rice is in a state of transition. It is a transition from good to better. Facing extraordinary opportunity, the institution is about to become braver, stronger, sounder and more beautiful. … And at Rice the good life will continue to be lived, but better.”

*Edgar Odell Lovett*

*March 4, 1946*
Questions
Celebrate Rice!

- Wear the blue and gray
- Global alumni celebration
- Official start of centennial countdown

RICE DAY!
Oct. 12, 2010
“Happy Rice Day to all the members of the Rice family, and from one alumna who unfortunately just won’t be able to make the trip to this year’s homecoming game...GO OWLS!”

Shannon Walker
Rice ’87, ’92, ’93
Official start of centennial countdown
Celebrate Rice!

Countdown to the Centennial!

RICE UNIVERSITY
100 YEARS
1912 - 2012
Centennial Celebration
Oct. 10-14, 2012