Working on new title slide

Student Association

President David W. Leebron
Oct. 25, 2010
As a leading research university with a distinctive commitment to undergraduate education, Rice University aspires to pathbreaking research, unsurpassed teaching and contributions to the betterment of our world. It seeks to fulfill this mission by cultivating a diverse community of learning and discovery that produces leaders across the spectrum of human endeavor.
Vision for the Second Century: Five years of progress

• Broader, deeper engagement with Houston

• Enhanced research mission

• Larger international presence

• New campus facilities, vibrancy

• 949 entering undergraduates, up 30 percent from 726 in fall 2004
Historical Enrollment 1912 - 2010

- 2,000 by 1960
- 3,100 by 1970
- 4,200 by 2000
- 5,800 by 2010

Number of Students

Entering Year

Undergraduate  Graduate  Jones
Undergraduate enrollment: Degree-seeking

Actual enrollment through fall 2010 and projections through fall 2015

<table>
<thead>
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</thead>
<tbody>
<tr>
<td>Entering</td>
<td>726</td>
<td>722</td>
<td>715</td>
<td>742</td>
<td>789</td>
<td>894</td>
<td>949</td>
<td>950</td>
<td>950</td>
<td>950</td>
<td>950</td>
<td>950</td>
</tr>
<tr>
<td>Transfers</td>
<td>58</td>
<td>62</td>
<td>56</td>
<td>57</td>
<td>62</td>
<td>69</td>
<td>72</td>
<td>60</td>
<td>65</td>
<td>65</td>
<td>65</td>
<td>65</td>
</tr>
<tr>
<td>Continuing</td>
<td>2,149</td>
<td>2,204</td>
<td>2,226</td>
<td>2,202</td>
<td>2,251</td>
<td>2,316</td>
<td>2,464</td>
<td>2,583</td>
<td>2,710</td>
<td>2,774</td>
<td>2,778</td>
<td>2,782</td>
</tr>
<tr>
<td>Total</td>
<td>2,933</td>
<td>2,988</td>
<td>2,997</td>
<td>3,001</td>
<td>3,102</td>
<td>3,279</td>
<td>3,485</td>
<td>3,593</td>
<td>3,725</td>
<td>3,789</td>
<td>3,793</td>
<td>3,797</td>
</tr>
</tbody>
</table>
Rising applications

- Fall 2010: 949 entering freshmen (plus 72 transfers)
- Fall 2011: 950 target (plus 60 transfers)
- Applications up from 10 per matriculant in 2003 to 13 in 2010

### Undergraduate Student Enrollment Data (Fall)

<table>
<thead>
<tr>
<th></th>
<th>2004</th>
<th>2008</th>
<th>2009</th>
<th>2010</th>
</tr>
</thead>
<tbody>
<tr>
<td>Number of applications¹</td>
<td>8,106</td>
<td>9,813</td>
<td>11,172</td>
<td>12,393</td>
</tr>
<tr>
<td>Number of students admitted</td>
<td>1,802</td>
<td>2,255</td>
<td>2,495</td>
<td>2,639</td>
</tr>
<tr>
<td>Admit rate</td>
<td>22%</td>
<td>23%</td>
<td>22%</td>
<td>21%</td>
</tr>
<tr>
<td>Number of freshmen enrolled</td>
<td>727</td>
<td>789</td>
<td>894</td>
<td>949</td>
</tr>
<tr>
<td>Yield rate</td>
<td>40%</td>
<td>35%</td>
<td>36%</td>
<td>36%</td>
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</table>

¹ For admissions in the academic year indicated
Reasons for expansion

1. Build a more national and international student body without diminishing the number of students we enroll from Texas
2. Build a larger alumni network, and greater alumni presence in cities across the country and around the world
3. Support a greater breadth and depth of programs and activities at Rice University
4. Create a more dynamic campus environment
5. Support a more vibrant diversity on our campus
6. Enhance our ability to attract recruiters to our campus
7. Build more sustained relationships with more high schools
8. Increase our visibility generally—locally, nationally and internationally
9. Enhance revenues to increase program strength
10. Increase our impact on and relationship with the Houston community
11. Offer the unique Rice opportunity to more students
Expansion: challenges

• Deans Council task force looking at introductory classes in six departments: chemistry, physics, mathematics, biology, economics and psychology
  - Lab classes

• Facilities: study optimal usage of classroom space and determine any unanticipated burdens on facilities

• Rice Counseling Center: expanding services and remodeling to accommodate more staff

• International students: dealing with special needs of larger contingent
Undergraduate student-to-faculty ratio

Note: Faculty includes instructional faculty FTE, excluding Jones School.
### New Colleges and Renovations Increase Housing Capacity

<table>
<thead>
<tr>
<th>Fall Semester</th>
<th>Percent Housed</th>
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<tbody>
<tr>
<td>2004</td>
<td>70.8%</td>
</tr>
<tr>
<td>2005</td>
<td>69.5%</td>
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<tr>
<td>2006</td>
<td>69.3%</td>
</tr>
<tr>
<td>2007</td>
<td>69.2%</td>
</tr>
<tr>
<td>2008</td>
<td>67.1%</td>
</tr>
<tr>
<td>2009</td>
<td>70.1%</td>
</tr>
<tr>
<td>2010</td>
<td>80.5%</td>
</tr>
<tr>
<td>2011</td>
<td>78.1%</td>
</tr>
<tr>
<td>2012</td>
<td>75.3%</td>
</tr>
<tr>
<td>2013</td>
<td>74.1%</td>
</tr>
<tr>
<td>2014</td>
<td>74.0%</td>
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</tbody>
</table>
Undergraduate enrollment: Entering class by geography

Source: Vice President for Enrollment
Student contributions

ZEROW House

“Bio-beer”

Low-cost microscope

Salad spinner centrifuge
Navigating a steady course in challenging times

• Economic uncertainty
  - Impact on endowment
  - Impact on financial aid
  - Impact on fundraising

• Competition
  - For top faculty and students
  - For resources
  - Rankings

• Political uncertainty
  - Increasing government regulation and audit
  - Federal and state budget deficits
  - End of stimulus funds for research

• Floods, flu, hurricanes, human error
Consolidated budget: sources

FY11 Revenue: $489.4M

- Endowment Distribution 45%
- Net tuition 17%
- Athletics 2%
- Sponsored Research 15%
- Annual Fund and Trust Distribution 2%
- F&A Recovery 4%
- Restricted Gifts and Designated Funds 6%
- Auxiliaries 8%
- Fees & Misc. Revenues 1%
- Restricted Gifts and Designated Funds 6%
Consolidated budget: expenses

- Salary and Benefits: 60%
- S&E: 24%
- Utilities: 4%
- Interest and Capital Renewal: 8%
- Equipment: 4%
- Capital Budget: 2%

FY11 Consolidated budget: $489.4 million
Growth of endowment
($ in millions)

Fiscal Years Ended June 30

Fundraising: Cash received
By fiscal year ($ in millions)
Gross tuition revenue and total financial aid

Net tuition grows to $50.5 million
Sponsored research revenues

Up 12.2 percent to $98.5 million in FY10, ($6.7 million in stimulus funds)
$667 million as of 10/19/10

- Rice Annual Fund, $35.0
- Buildings & Equipment, $176.0
- Faculty Research, $55.0
- Endowed Scholarships, $70.0
- Endowed Professorships, $75.0
- Funds Pending Designation, $25.0
- Departmental Endowments, $105.0
- Other Departmental Funds, $126.0
### Construction project status: FY11

<table>
<thead>
<tr>
<th>Recently Completed</th>
<th>Complete in January 2011</th>
<th>Planning</th>
</tr>
</thead>
<tbody>
<tr>
<td>South Colleges Renovation (New wings at Baker and Will Rice)</td>
<td>East Servery</td>
<td>Glasscock School of Continuing Studies</td>
</tr>
<tr>
<td>Brockman Hall for Physics</td>
<td>Turrell skyspace</td>
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</tbody>
</table>

**V2C:** $800 million in board-approved projects: on time and on budget
Vision for the Second Century: Three strategic initiatives

• Bioscience and human health

• Energy and the environment

• International strategies
Centennial Celebration

Oct. 10-14, 2012